

Civil Infrastructure Solutions Capability Statement

Creating, connecting, and caring for communities



Fulton Hogan acknowledges the
Traditional Custodians of the lands across
Australia on which we live and work.
We acknowledge their connection to this
Country and pay our respect to Elders
past and present.



Structured for your success

For more than 90 years, Fulton Hogan has been delivering high-quality infrastructure to help create, connect, and care for communities.

We build and maintain the roads, airports, rail, ports, bridges, parks, and renewable energy infrastructure that support and connect towns and cities across Australia. Below ground, we construct the vast networks of pipes, drains, and cables that supply clean water, energy, fuel, data, and manage waste, keeping communities healthy and liveable.

The locations we operate in span the length and breadth of Australia, and we are experts in delivering comprehensive infrastructure solutions in metropolitan, regional, and remote communities.

Our vertically integrated business combines civil construction expertise with utilities and infrastructure services to offer whole-of-life asset management solutions.

Everything we do is underpinned by our values of Respect, Energy and Effort, Attitude and Leadership.

- We earn respect through our actions and show respect to everyone we deal with.
- We are known for our energy and effort to get the job done to the best possible standard.
- We value a professional and positive attitude in our work, no matter what the job may throw at us.
- We show leadership and own our responsibility to deliver projects safely and successfully, while developing those around us.

This approach proved successful over 90 years ago and continues to be effective for us today.

Shaping communities

We're proud to play a part in shaping the communities where we work and live, delivering essential civil infrastructure that stands the test of time.

From roads, structures, and airport and port facilities to heavy and light rail, defence, and energy sector works, our civil capability covers the full spectrum of horizontal construction.

We've delivered critical infrastructure projects for local councils, private enterprises, local, state and federal governments. Our expertise spans everything from minor civil works—such as footpath upgrades, drainage improvements, and small-scale road repairs—through to major project delivery, including full-scale transport infrastructure, complex design-and-construct contracts, and high-specification industrial facilities.

Our strength lies in our collaborative approach—building genuine partnerships, listening to our clients' needs, and delivering on our promises. These long-term partnerships are the foundation of our success and help us deliver infrastructure that strengthens communities, supports economic growth, and leaves a lasting, positive legacy.





Your end-to-end partner in civil infrastructure solutions

Fulton Hogan is your trusted partner for comprehensive civil infrastructure solutions across Australia. Our capabilities span design, planning, engineering, construction, commissioning, handover and asset maintenance—delivering seamless and efficient outcomes at every stage. It's not just about what we do but the difference we make.

With in-house vertical integration at our core, we ensure every project benefits from genuine expertise, streamlined delivery, and consistent quality.

Our civil infrastructure services include;

■ Civil construction

Expert design and construction of roads, bridges, rail, airports, and port infrastructure, including major service relocation and protection works.

■ Earthworks, drainage and ground improvements

Site preparation and enabling works, including bulk and detailed earthworks, site remediation, hardstand and platform installation, ground stabilisation and improvement, stormwater management, drainage systems and trenching. We understand the risks traditionally associated with bulk earthworks and drainage activities, and we take pride in our ability to deliver these works responsibly, minimising impacts to sensitive ecosystems, waterways, vegetation and wildlife through best-practice controls and careful planning.

■ Roothing

Greenfield and brownfield road projects, intersection upgrades, road widening, heavy-duty pavements, asphalt resurfacing, pavement rehabilitation, road safety barrier systems, and intelligent transport system (ITS) installations across local and state-controlled networks, major national highways, motorways, and private haulage and access roads.

■ Structural services

Our teams manage bridge and major culvert construction, bridge strengthening, marine and coastal structures, overpasses and underpasses, pedestrian bridges, and retaining walls, with comprehensive repair, strengthening, and maintenance capability.

■ Runways, taxiways and aprons

Fulton Hogan specialises in heavy-duty pavement construction and resurfacing for airports, including aeronautical ground lighting, airside safety upgrades, hangar aprons, taxiway extensions, and perimeter road works.

Our Engineered IQ division offers Concretum® Q-FLASH 2/20—a rapid-hardening, high-strength concrete that enables fast return-to-service for critical airside infrastructure, allowing multiple slabs to be replaced in a single shift, with pavements ready to withstand aircraft loads within hours.



■ Ports, freight terminals and storage facilities

Our experience spans the delivery of wharves, loading docks, intermodal terminals, hardstand construction, storage areas, pavements, drainage and associated civil infrastructure. We also offer PortPhalt®—our bespoke asphalt mix designed specifically for high-performance hardstand applications.

■ Water infrastructure

We design and construct water and wastewater networks, including pipelines, pump stations, reservoirs, water treatment plants, sewerage systems, flood mitigation assets, stormwater upgrades, and community water supply schemes.

■ Environmental and contaminated site remediation

We undertake environmental protection works, land rehabilitation, soil remediation, erosion and sediment control, revegetation, and contaminated land management to safeguard Australia's unique natural assets.

■ Energy and renewables infrastructure

We support Australia's future by constructing civil and electrical infrastructure for renewable energy projects, including site establishment works, battery storage facilities, access roads, foundations and ongoing maintenance solutions.

■ Tram and rail infrastructure

Our rail expertise includes track installation and stop upgrades, civil works, power and signalling, service relocation, intersection modifications, and ongoing maintenance. Our integrated approach ensures safe, efficient construction and upgrades in busy urban environments, often within tight return-to-service windows that minimise disruption to passengers and operations.

Delivering Certainty Through Vertical Integration

Fulton Hogan's vertically integrated approach includes plant and equipment, quarrying, asphalt production and laying, bitumen blending, maintenance programs, specialist pavement expertise, utilities installation, trenchless technology, profiling, and line marking.

In-house access to these capabilities across our civil infrastructure solutions portfolio delivers unparalleled certainty, flexibility, and quality—bringing tangible benefits for our clients at every stage of a project.



Asphalt

Complete design, production and construction services including surfacing, rehabilitation, maintenance and operation. Our assets include high-capacity mobile asphalt plants ready for deployment to support large projects or remote locations.



Laboratory and testing

An in-house technical team with a network of 32 state-of-the-art NATA-accredited laboratories and specialised testing equipment, ensuring the highest standards of quality and reliability.



Binders and emulsions

Manufacturing for a wide range of binders, including emulsions and polymer-modified binders, to suit the full spectrum of applications and the unique characteristics of various pavements.



Quarries

Premium rock products and a wide array of refined products including aggregates and road base, specialty sand, recycled glass base-course mixes, railway ballast and gabion rock, as well as bulk fills and non-specified materials.



Stabilising and profiling

Fulton Hogan's full-service stabilising and profiling capability is managed entirely in-house, allowing for responsive adaptation to project requirements. Clients benefit from optimised pavement rehabilitation outcomes and durability without reliance on third-party providers.



Line marking

Our integrated line marking service meets requirements from standard roading to specialist aviation needs, ensuring seamless delivery and high-quality finishes that align with your project's specific standards and timelines.



Trenchless technologies and service location

Our in-house capacity for directional drilling, pit installation, non-destructive digging, and advanced service location mapping provides clients with efficient, integrated underground construction services. This streamlined approach reduces risks, minimises disruption, and enhances project coordination.



Pavement technology experts

As industry leaders in pavement design and specialty product development, our in-house experts help us deliver innovative, fit-for-purpose solutions that generate long-term value for our clients and communities across Australia.

Integrated solutions: Certainty, innovation, and value

At Fulton Hogan, our in-house capability enables us to meet the full spectrum of civil infrastructure needs. Backed by nearly a century of trusted experience, we've built a track record of achievement grounded in collaboration, a deep understanding of our clients, and steadfast delivery on our commitments.

Our vertical integration delivers real benefits—certainty of delivery, cost efficiency, and tailored, innovative solutions—ensuring every project runs smoothly from start to finish. We're proud to offer a comprehensive range of services nationwide, supporting metropolitan and regional projects, and fostering long-term partnerships with clients and communities. As we look to the future, our focus remains on continuous improvement and delivering even greater value through genuine collaboration.



Reliability where it counts

Fulton Hogan embeds safety, sustainability and quality into every aspect of service delivery. Our specialist teams have extensive experience working in dynamic high-risk operating environments, adhering to client-specified requirements.

Safety

We view safety through the lens of Living Safely — our guiding philosophy. It shapes our daily practices on sites and in offices across Australia, influencing our behaviour and actions. Utilising advanced safety systems, leadership techniques, training, and support, we ensure everyone goes home safely. We also implement industry-leading wellbeing programs for mental and physical health.

By enforcing our Life Saving Rules and fostering a positive safety culture, we make safety everyone's responsibility.

Sustainability

By leading with our values, minimising our impact, and upholding our social responsibilities, we leave a lasting positive legacy. We provide local employment and business opportunities for communities, including First Nations peoples.

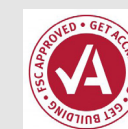
Our approach maximises the achievement of the Ecologically Sustainable Development Principles and Whole of Life Objectives.

Quality

We maintain third-party accredited integrated management systems for safety, quality and environmental management, ensuring we effectively plan, execute and control the works we perform.

We pride ourselves in building and maintaining relationships where our customers' expectations, requirements and needs are understood, valued and delivered.

Accreditations and industry partnerships





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